# Scholedge International Journal of *Management & Development*ISSN 2394-3378 Vol. 10, Issue 09 (2023) DOI: https://dx.doi.org/10.19085/sijmd100901

# How Critical is Critical Thinking Skill for the Future of Work: Developing Curriculum with an AI Perspective

Yang Li

Nanjing Normal University, Jiangsu-Nanjing 210023

#### **Abstract**

Critical thinking is more and more being recognized as the requirement of future job success, simply based on the exponential growth in technology and integration of AI in various sectors. This paper demonstrates the role played by critical thinking skills in the evolving workplace and goes further to recommend developing curricula that would embed the AI perspective in the development of those skills. The paper has gone through a number of scholarly sources to arrive at a definition of what critical thinking is and the importance of it, the effect of AI on the workforce, and finally, the potential benefits of integrating AI into school curricula. Based on an analysis of previous works, this paper concludes that a revision in the curriculum by the post-secondary education institutions is needed to foster relevant critical thinking as required in the new job marketplace. These findings strongly support the view that such a curriculum—putting together the pedagogy of traditional critical thinking with the content oriented towards AI—can enable persons to be better placed to cope with the vicissitudes of the contemporary workplace. This paper contributes to discourses about the role of critical thinking in the future of work and offers insights into how educators and policymakers could help people develop the capacities they need to succeed in an AI-driven economy.

**Keywords:** Artificial intelligence (AI), Critical thinking skills, Future of work, AI integration, workplace

## Introduction

The high speed of development in the area of AI technologies currently has brought about many changes in the job market, changing the nature of work in most industries. AI has the potential to automate tasks and processes, which raises fears related to the displacement of human workers and the redefinition of jobs. As AI continues to unfold and find its applications in most industries, it becomes crucially relevant to understand what this may mean for workers and the set of competencies in whose possession one would need to be to thrive within such an environment.

The role of critical thinking skills has acquired more emphasis than ever before through increased automation using the application of artificial intelligence. Critical thinking is such an ability that includes the analysis, assessment, and perception of information properly, hence arming one with well-

#### Cite this article:

Li, Y. (2023). How Critical is Critical Thinking Skill for the Future of Work: Developing Curriculum with an AI Perspective. Scholedge International Journal of Management & Development, 10(9), 104-111. https://dx.doi.org/10.19085/sijmd100901

decided judgment, intricate problem-solving, and adaptability to new challenges. Routine activities are now handled by machines, and strong critical thinking currently enables people to cope with uncertainty, think creatively, and spot opportunities for innovation.

More recently, the term "job-proof skills" has been coined in light of the changing job market under the influence of AI and automation. Basically, job-proof skills refer to a set of competencies that are so characteristically human in nature as to make them least susceptible to automation, notably creativity, emotional intelligence, adaptability, and critical thinking. They have been identified as germane competencies for people who wish to ensure the survivability of their careers in a world where technological disruption is increasingly characteristic of the workforce.

The paper attempts to shed some light on how AI is going to affect the job market, underlining the role of critical thinking in times of automation and bringing forward the concept of job-proof skills. This paper will examine these concepts to provide insight into how people can be better prepared for both challenges and opportunities brought about by the integration of AI into the future of work. The paper tries to bring some light to the changing nature of work and the kinds of skills considered crucial for an individual's success in a very fast-moving employment landscape.

## Literature Review

The increasing incorporation of artificial intelligence into most workplaces across the world is changing the skills required for employment in the near future. Among these, critical thinking has emerged as a key competency that would provide individuals with the ability to analyze complex information, solve complex problems creatively, and adapt to rapidly changing work environments. This paper reviews the critical role of critical thinking in the future of work and how AI can be exploited to enhance its development in curricula across schools.

## **Exploration of Critical Thinking Skills**

Recent research on critical thinking showcases that the skill is teachable and important in various contexts. Scholars have pinned the development of critical thinking abilities on these skills in the development of the competencies for analytical thinking, problem-solving, and decision-making competencies (Salim, 2021). Critical thinking skills have recently been shown to undergo developing special educational interventions and training courses, which means that abilities in people's cognitive capacity can be improved under certain learning conditions (Abrami et al., 2008). The literature review is on critical thinking skills and methodologies and approaches being used for their assessment and improvement. It also provides insight on effective instructional strategies that enhance learners' critical thinking skills. Researchers have synthesized various sources toward the achievement of new light on how critical thinking skills can be developed and effectively used in all disciplines and professions.

## Correlation Between Critical Thinking Skills and Automation Resistance

Current research has focused on the relation between critical thinking and expected resistance to automation of such jobs. It is already known that complex cognitive processes and great decisions characterize occupations that are less likely to be automated, as is the case with those requiring critical thinking (Dumitru, 2023). Problem-solving, creativity, and strategic thinking are characteristics that

were found to make some jobs resilient to automation (Josten & Lordan, 2022). Researchers have underlined that what is particularly strategic is to be in possession of cognitive skills that are uniquely human and hard to replicate through AI and machine learning algorithms. In their review of the literature on critical thinking and resistance to automation, Peng and Bhaskar emphasize that relevant competencies should be acquired in the digital era, where professional occupations that require higher-order thinking are likely to be strong against technological disruptions.

# Significance of Job-Proof Skills

The term "job-proof skills" has become prominent in discourse relating to the future of work and the different ways through which automation could affect jobs. Job-proof skills are competencies that are normally very human and, therefore, harder to be automated, such as critical thinking, creativity, emotional intelligence, and adaptability. These skills are considered to be key to future-proofing careers, keeping one competitive in a rapidly changing workforce brought on by technology (Narine, 2023). Greater focus on job-proof skills will help people better position themselves for employability and be more resilient to automation because they are equipped with capabilities that set them apart from machine-based tasks (Josten & Lordan, 2022). This literature review on job-proof skills identifies a strategic value in the development of a skill set in line with the shifting landscape of the labor market: human-centered competencies represent a core driver of innovation, problem-solving, and career growth.

# The Role of Critical Thinking in the Future of Work

As the sectors shift towards a technology-based world, the workplace is witnessing a paradigm shift in the skills leading to success. Critical thinking, which enables unbiased evaluation of information, solving problems complex in nature, and making rational decisions, has become an indispensable tool in adapting to the nature of the future of work. The increasing deployment of artificial intelligence and automation has left mundane tasks to machines and left human workers free to focus on higher-order cognitive tasks that require judgment, creativity, and ethical reasoning.

# Contribution to Informed Citizenship and Adaptability

Critical thinking is principal in the fostering of informed citizenship and adaptability within an increasingly complex world. A strong critical thinker is one who can analyze information, evaluate evidence, and come up with well-reasoned judgment—cardinal qualities for active participation within democratic societies. Through enhanced critical thinking skills, people will be able to sift through an absolute deluge of information from various sources, differentiate facts from misinformation, and come to informed decisions through evidence and logical reasoning (Petranova & Hossová, 2016). Critical thinking means that challenges are approached flexibly and open-mindedly; thus, it helps one adjust and adapt to changes in the situation or context, solve problems creatively, and make reasonable decisions within a dynamic environment (Meryastiti, 2023). Critical thinking enables one to have deep engagement with complex problems and think innovatively, and thereby respond effectively to emerging demands at the workplace, thus faced in the future world of work with uncertainty and rapid technological change.

# Addressing Information and Misinformation in the Age of Social Media

The high prevalence of social media has brought numerous pieces of information, together with misinformation, making it hard for any user to navigate through the space efficiently. Critical thinking is quite important in helping users evaluate whether the information they come across on social media is credible and reliable. By applying critical thinking principles, one can go ahead to interrogate the authenticity of sources, identify biases, and critically analyze the content for risks in misinformation and disinformation. Further, critical thinking enables one to question assumptions and contest narratives through fact-checking processes so that the truth about information is confirmed before opinion-making and decision-making (Dharmastuti, 2022; Omelchenko, 2022). In terms of social media, what is important is the quick dissemination of information, together with the shaping of public discourse; therefore, building critical thinking skills within this context would help improve media literacy, digital citizenship, and a more discerning online community.

In other words, the making of citizens for the future of work requires the endowment of critical thinking skills that will be of importance in allowing individuals to participate wisely, adapt to change, and finally evaluate information in the era of social media. Critical thinking skills will help improve decision-making, problem-solving abilities, and strength in the presence of technological disruptions and information glut. It, therefore, places them at a vantage point towards success in a fast-changing working environment.

# Impact of AI on Job Disruption and Employment

AI profoundly transforms the professional environment and brings along in its wake all sorts of challenges and benefits. While AI lends such an ability to empower productivity and innovation, it restructures employment patterns by doing away with routine work and transforming traditional job role as well. There are several jobs dependent on routine or rule-based operations that are increasingly performed by AI technologies, which causes dislocation of the workforce within particular industries. At the same time, AI implementation opens up a new demand for more complex positions, not just requiring advanced technical expertise but also in analytical problem-solving and unconventional thinking. This shift calls for developing a highly cognitive workforce to strengthen a work environment that should adequately manage AI-induced changes and complex issues. Employees need to acquire skills that streamline the functionalities of AI rather than compete against it, thereby promoting a symbiotic relationship between humans and technology. This changing environment highlights the need to rebuild curricula that teach competencies like critical thinking, adaptability, and digital literacy for equipping individuals with dynamic characteristics of employment in the AI-driven economy.

Recently, research has concentrated on the role that artificial intelligence can play in causing job displacement, decreasing wages, and increasing polarization in employment. These studies have gone ahead to argue about the various effects of AI on the labor market, besides the benefits expected, of course, from the adoption of the AI technologies (Tabbassum, 2024. The potential for job loss because of the automation ability of AI has been a concern, but literature has also investigated ways to mitigate and minimize the disruptive effect of AI on employment trends (Melemuku, 2023). There is, therefore, a deep relationship between AI and job displacement, making it very necessary that proactive measures

must be ensured to manage the impact of AI on the labour market to have a balance between technological progress and stability in the workforce (Dumitru, 2023).

Further, critical thinking skills relating to job resilience have emerged as a crucial factor with the changing landscape due to AI. Incidentally, studies indicate that critical thinking skills are paramount in job resilience and job insusceptibility to automation. Those jobs that demand high levels of critical thinking are more resistant to automation due to the difficulty of the intellectual complexity and decision-making aspects to be replaced by a set of AI algorithms (Dumitru, 2023). With an enhancement in critical-thinking skills, workers will be adaptable, able to solve problems, and become effective decision-makers, thereby resisting the possibility of their job being technologically disrupted (Dumitru, 2023).

It becomes imperative to understand the relationship that exists between technological developments and changes in the labor market to even be in a position to assess AI's impact on jobs. In a bit of fostering critical thinking, people will have the power to project what could happen with regard to the impacts that AI is going to have on the workforce and act toward adaptability and job resilience.

# **Teaching and Learning Critical Thinking**

Critical thinking is an essential skill that empowers individuals to analyze information, solve problems, and make informed decisions. Teaching this skill requires a structured approach that goes beyond rote learning and focuses on fostering curiosity, analysis, and logical reasoning. Educators play a vital role in creating an environment that encourages open discussions, questioning assumptions, and exploring multiple perspectives.

# **Strategies for Teaching Critical Thinking**

Classroom Setting: Educators may utilize diverse pedagogical strategies in the classroom to foster critical thinking skills in students. By encouraging them to participate in discussions that require the analysis of information, evaluation of arguments, and drawing of conclusions based on evidence, educators can effectively promote the development of critical thinking skills (Abrami et al., 2015). Additionally, instructors can enhance students' critical thinking abilities by encouraging them to question assumptions, consider different perspectives, and employ logical reasoning (Abrami et al., 2015).

Workplace Training: The workplace can further encourage critical thinking by providing the opportunity for the solution of complex problems and making of decisions supported by data and evidence, considering creative approaches (Dumitru, 2023). This would be attainable through case studies, simulation-based activities, and relating to real-life challenges that develop critical thinking and its practical applications by staff members.

Transfer-Focused Approaches: Transfer-focused strategies are ones that would enable students to apply developed critical thinking skills in any other context or setting. An emphasis on the transferability of the critical thinking skill can help a teacher integrate it more into all areas of students' lives academically and professionally (Dumitru, 2023). Challenging students to reflect on ways they can transfer critical thinking into other situations enables a more in-depth understanding of how skills might be applied as well as transferred (Dumitru, 2023).

# Conclusion

The role that critical thinking skills play in the workplace cannot be overstated. Indeed, according to a number of studies and recent initiatives, these competencies are placed as key for people navigating the complex changing world of work and thriving amidst fast-paced change. Survival in the digital age and competitive work environment requires critical thinking, evaluation of data, solving problems, and reaching appropriate decisions.

According to the American Management Association AMA Critical Skills Survey, employers primarily look for individuals with extraordinary skills in critical thinking, communication, collaboration, and creativity—what is called "four Cs" and is considered to be vital in achieving success within the working environment today. Moreover, the importance of critical thinking skills is highlighted by the fact that employers, as well as employees, believe that skills such as inference and argumentation are crucial in the modern-day labour market.

Educational systems, including those in Europe, have felt the need for the infusion of critical thinking skills in curricula so that students are better prepared to face the challenges of a dynamically changing workforce. Through education, incorporating critical thinking would arm people with cognitive abilities to respond and move with the dynamics of job changes and develop problem-solving skills useful as contributors to organizational success. One of the major tasks facing educators, policymakers, and employers is developing critical thinking against the background of a changing job market. In this respect, the Think4Jobs project represents only one kind of collaboration that might bring about a much-needed improvement in critical thinking through university-business partnerships to endow graduates with the appropriate skill set that would not only ensure employability but also success in careers.

Given the different studies and other projects that have been carried out on this subject, there is no denying that critical thinking is one of the important skills one needs to be successful both in academics and in professional life. Besides that, it is a basic element that is conducive in negotiations of challenges and chances brought about by the future world of work. The system of education must, therefore, develop critical thinking so that students will have the capacity to meet up with the requirements of the labor market and technological growth, and be relevant in a society that keeps on changing.

# References

- Abrami, P., Bernard, R., Borokhovski, E., Waddington, D., Wade, C., & Persson, T. (2015). Strategies for teaching students to think critically. Review of Educational Research, 85(2), 275-314. https://doi.org/10.3102/0034654314551063
- Abrami, P., Bernard, R., Borokhovski, E., Wade, A., Surkes, M., Tamim, R., ... & Zhang, D. (2008). Instructional interventions affecting critical thinking skills and dispositions: a stage 1 meta-analysis. Review of Educational Research, 78(4), 1102-1134. https://doi.org/10.3102/0034654308326084
- Celik, O., Çokçalişkan, H., & Yorulmaz, A. (2018). Investigation of the effect of pre-service classroom teachers' critical thinking disposition on their media literacy. International Journal of Evaluation and Research in Education (Ijere), 7(3), 194. https://doi.org/10.11591/ijere.v7i3.13960

- Dharmastuti, A. (2022). Development of a criticality scale related to hoaxes in social media. Bulletin of Social Informatics Theory and Application, 5(2), 150-157. https://doi.org/10.31763/businta.v5i2.492
- Dumitru, D. (2023). Critical thinking: creating job-proof skills for the future of work. Journal of Intelligence, 11(10), 194. https://doi.org/10.3390/jintelligence11100194
- Dumitru, D., Pnevmatikos, D., Payan-Carreira, R., Kriaučiūnienė, R., Christodoulou, P., Minciu, M., ... & Mäkiö, J. (2023). Fostering graduates' critical thinking with university-business collaboration: the think4jobs project., 362-371. https://doi.org/10.2991/978-2-38476-036-7\_34
- Fitri, A. (2021). The effect of critical thinking on social media use, tolerance, and self-assessment of adolescents in Tulungagung, Indonesia. Technium Social Sciences Journal, 26, 303-313. https://doi.org/10.47577/tssj.v26i1.5141
- Indrašienė, V., Jegelevičienė, V., Merfeldaitė, O., Penkauskienė, D., Pivorienė, J., Railienė, A., ... & Sadauskas, J. (2023). Value of critical thinking in the labour market: variations in employers' and employees' views. Social Sciences, 12(4), 221. https://doi.org/10.3390/socsci12040221
- Indrašienė, V., Jegelevičienė, V., Penkauskienė, D., Pivorienė, J., Railienė, A., Sadauskas, J., ... & Valavičienė, N. (2020). The critically thinking employee: employers' point of view. Journal of Entrepreneurship and Sustainability Issues, 7(4), 2590-2603. https://doi.org/10.9770/jesi.2020.7.4(2)
- Indrašienė, V., Jegelevičienė, V., Penkauskienė, D., Pivorienė, J., Railienė, A., Sadauskas, J., ... & Valavičienė, N. (2021). The value of critical thinking in higher education and the labour market: the voice of stakeholders. Social Sciences, 10(8), 286. https://doi.org/10.3390/socsci10080286
- Jacobs, D., Evagorou, M., Shwartz, Y., & Akaygun, S. (2022). Editorial: science education for citizenship through socio-scientific issues. Frontiers in Education, 7. https://doi.org/10.3389/feduc.2022.1011576
- Josten, C. and Lordan, G. (2022). Automation and the changing nature of work. Plos One, 17(5), e0266326. https://doi.org/10.1371/journal.pone.0266326
- Karampelas, K. (2023). Critical thinking in national primary science curricula. Eurasian Journal of Science and Environmental Education, 3(2), 51-60. https://doi.org/10.30935/ejsee/13271
- Khatib, M. and Alizadeh, I. (2012). Critical thinking skills through literary and non-literary texts in English classes. International Journal of Linguistics, 4(4). https://doi.org/10.5296/ijl.v4i4.2928
- Lombardi, L., Mednick, F., Backer, F., & Lombaerts, K. (2021). Fostering critical thinking across the primary school's curriculum in the European schools system. Education Sciences, 11(9), 505. https://doi.org/10.3390/educsci11090505
- Melemuku, S. (2023). Artificial intelligence and the associated threats on the human workforce.. https://doi.org/10.31219/osf.io/amnyq

- Scholedge International Journal of Management & Development 10(9)
- Meryastiti, V. (2023). Improving critical thinking skills of junior high school students in science learning using the development of interactive e-module based macromedia flash. Journal of Innovative Science Education, 12(2), 163-172. https://doi.org/10.15294/jise.v12i2.55080
- Narine, D. (2023). Associations between education, information-processing skills, and job automation risk in the United States. Journal of Adult and Continuing Education, 30(1), 152-169. https://doi.org/10.1177/14779714231213004
- Ning, Y. and Dan, L. (2017). Critical thinking applied in case teaching of professional master degree. https://doi.org/10.2991/essaeme-17.2017.396
- Omelchenko, L. (2022). Didactic possibilities of critical thinking strategies as a tool for implementing media education technology for developing key skills of students. Scientific Bulletin of Mukachevo State University Series "Pedagogy and Psychology", 7(4), 30-36. https://doi.org/10.52534/msu-pp.7(4).2021.30-36
- Pauzi, P. (2024). Critical thinking in learning perspectives on educational philosophy. El-Ghiroh, 22(1), 1-17. https://doi.org/10.37092/el-ghiroh.v22i1.699
- Peng, G. and Bhaskar, R. (2023). Artificial intelligence and machine learning for job automation. Journal of Database Management, 34(1), 1-12. https://doi.org/10.4018/jdm.318455
- Petranova, D. and Hossová, M. (2016). Critical thinking as a key competency. https://doi.org/10.2991/icassr-15.2016.69
- Salim, L. (2021). Advantages of using critical thinking skills in translating poetry by advanced learners in translation department. لارك , 1(44), 1112-1091. https://doi.org/10.31185/lark.vol1.iss44.2227
- Tabbassum, A. (2024). The impact of AI on future employment patterns.
  - https://doi.org/10.21428/e90189c8.e99f270c